

Table 1: Effectiveness inspection judgments for each fire and rescue service

Service	Effectiveness	Understanding the risk of fire and other emergencies	Preventing fires and other risks	Protecting the public through fire regulation	Responding to fires and other emergencies	Responding to national risks
Dorset & Wiltshire	Good	Requires improvement	Good	Good	Good	Good
Greater Manchester	Requires improvement	Good	Requires improvement	Requires improvement	Good	Requires improvement
Humberside	Good	Good	Good	Requires improvement	Good	Good
Kent	Good	Good	Good	Requires improvement	Good	Good
Leicestershire	Requires improvement	Good	Good	Requires improvement	Requires improvement	Good
Merseyside	Good	Good	Outstanding	Good	Good	Outstanding
Norfolk	Requires improvement	Requires improvement	Requires improvement	Requires improvement	Good	Good
Service	Effectiveness	Understanding the risk of fire and other emergencies	Preventing fires and other risks	Protecting the public through fire regulation	Responding to fires and other emergencies	Responding to national risks
Northamptonshire	Requires improvement	Good	Requires improvement	Requires improvement	Inadequate	Requires improvement
Northumberland	Requires improvement	Requires improvement	Requires improvement	Requires improvement	Requires improvement	Good
Nottinghamshire	Requires improvement	Requires improvement	Requires improvement	Good	Requires improvement	Good
Oxfordshire	Good	Requires improvement	Good	Good	Good	Good
Royal Berkshire	Good	Good	Good	Good	Good	Good
Shropshire	Good	Good	Good	Requires improvement	Good	Good
Tyne and Wear	Good	Good	Requires improvement	Good	Good	Good
West Midlands	Good	Good	Good	Good	Outstanding	Good
West Sussex	Requires improvement	Requires improvement	Requires improvement	Inadequate	Requires improvement	Requires improvement

Table 2: Efficiency inspection judgments for each fire and rescue service			
Service	Efficiency	Making best use of resources	Making the fire and rescue service affordable now and in the future
Dorset & Wiltshire	Good	Good	Good
Greater Manchester	Requires improvement	Requires improvement	Good
Humberside	Good	Good	Good
Kent	Good	Good	Good
Leicestershire	Requires improvement	Requires improvement	Good
Merseyside	Good	Good	Good
Norfolk	Requires improvement	Requires improvement	Good
Northamptonshire	Requires improvement	Requires improvement	Requires improvement
Northumberland	Requires improvement	Requires improvement	Requires improvement
Nottinghamshire	Requires improvement	Requires improvement	Requires improvement
Oxfordshire	Good	Good	Good
Royal Berkshire	Good	Good	Good
Shropshire	Good	Good	Good
Tyne and Wear	Good	Good	Requires improvement
West Midlands	Good	Good	Good
West Sussex	Requires improvement	Requires improvement	Requires improvement

Fire and Rescue Service Inspection – tranche 2 judgements

Table 3: People inspection judgments for each fire and rescue service

Service	People	Promoting the right values and culture	Getting the right people with the right skills	Ensuring fairness and promoting diversity	Managing performance and developing leaders
Dorset & Wiltshire	Good	Good	Good	Good	Good
Greater Manchester	Requires improvement	Requires improvement	Requires improvement	Inadequate	Requires improvement
Humberside	Requires improvement	Good	Requires improvement	Requires improvement	Requires improvement
Kent	Good	Good	Requires improvement	Good	Good
Leicestershire	Requires improvement	Requires improvement	Requires improvement	Requires improvement	Requires improvement
Merseyside	Good	Good	Good	Requires improvement	Good
Norfolk	Requires improvement	Requires improvement	Good	Requires improvement	Requires improvement
Northamptonshire	Requires improvement	Good	Inadequate	Requires improvement	Requires improvement
Northumberland	Requires improvement	Requires improvement	Requires improvement	Requires improvement	Requires improvement
Nottinghamshire	Requires improvement	Requires improvement	Requires improvement	Requires improvement	Requires improvement
Oxfordshire	Good	Outstanding	Good	Good	Requires improvement
Royal Berkshire	Good	Good	Good	Requires improvement	Good
Shropshire	Good	Good	Good	Good	Requires improvement
Tyne and Wear	Good	Good	Requires improvement	Good	Requires improvement
West Midlands	Good	Requires improvement	Good	Good	Requires improvement
West Sussex	Inadequate	Requires improvement	Requires improvement	Inadequate	Requires improvement